

Appendix A

Quarter 1 / Month 3 (June 23) Financial Report – Community Services Committee

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September 2023

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Revenue Budget - Community Services

2022/23 Outturn £k	Forecast Qtr 1 £k	Annual Budget £k	Outturn Variance £k	One-off events £k	Ongoing Pressures £k
1,206 Salaries	1,298	1,298	0		
(31) Car Parking-On Street	0	0	0		
30 Car Parking-Off Street	40	40	0		
(19) Hackney Carriage/Private Hire	(19)	(19)	0		
201 Leisure & Community Grants	260	260	0		
290 Environmental Services	311	311	0		
2,245 Waste Services	2,325	2,325	0		
(36) Cesspool Services	(59)	(59)	0		
(199) All Operational Services	(130)	(130)	0		
400 Parks and Open Spaces	582	582	0		
69 Streets & Public Conveniences	5	5	0		
0 Other Variances less than £10k	0	0	0		
4,156 Community Services	4,613	4,613	0	0	0

Communities Services: Balanced to budget, therefore no forecast variance at Qtr.1

Despite forecasting to budget overall, a number of offsetting risks and opportunities are being managed within the budget, particularly:

- Waste inflation – until inflation rates are confirmed, this could lead to a surplus or deficit against the budget
- Garden Waste – whilst membership remains high, there is still risk to delivering on this budget
- Operational Services - £16.5k savings target remains as amber, pending further work on delivering changes in the service
- Car Parking – the impact of Surrey County Council taking on on-street parking responsibilities is uncertain at this point
- Cesspool – the performance of this traded service is being kept under review and may be a risk or an opportunity as the year progresses.

Revenue Risks - Community Services

Committee	Outline of Risk	Mitigation	Range Max - Min £k
Community Services	Ops and Localities net shortfall of savings from Phase 1 Tandridge Future Saving's programme	Improvements in 2023/24 outturn	£16.5k

Revenue Opportunities - Community Services

Committee	Outline of Opportunity	Any blockers to achievability	Range Max - Min £k
Community Services	Waste and Garden waste contract indexation rate used in the Budget 2023/24 may now not be as high as anticipated. If this happened then the Council would incur less costs on both the Waste and Garden waste contracts. This has not been included in the latest forecast as there is a high degree of volatility around what may happen.	The UK inflation rates stay high and drive up the cost of living.	£0-£59k

Savings Tracker - Community Services

Committee	Target	Complete	Green	Amber	Red	Black
Community Svcs	388	198	148	17	0	26
Total	388	198	148	17	0	26

Target
Achieved
Plans in place
Some risks to delivery
Significant risk
Not achieved

- The Community Services Committee budget includes a savings target of £388k.
- Of this:
 - £198k has been achieved
 - £26k has not been achieved
- The £26k(£16k+£10k) which has not been achieved relates to savings in Regularity Services improved productivity and standardisation of TDC and MV (Mole Valley) websites. The FTP reviews are still in an early stage of development and any savings are now likely to be next financial year. It is expected that the majority of the saving can be ultimately delivered.
- Detail of the 2023/24 savings plan for this committee is set out below:

Savings Title	Total Target saving (2023/24)	Complete	Green	Amber	Red	Black
Ops: Redesign and remodelling	148		148			
Ops:Redesign and remodelling, Integrated Model and potential outsource	17			17		
Ops: Localities Restructure	34	34				
Ops: Based on assumption of launch of new operating model	41	41				
Coms&P/Ships: Reduce Westway funding	50	50				
Waste: Bring sites	50	50				
Waste: Increase Garden Waste chgs	23	23				
Reg Svcs: Productivity Improvements	16					16
Reg Svcs:Std approach two websites	10					10
Total	388	198	148	17	0	26

Capital Budget - Community Services

	Original Budget 2023/24 £k	Carry Forward from 2022/23 £k	Approved Additions £k	Original Budget incl. Carry Forwards & Additions £k	Forecast M3 2023/24 £k	Variance M3 2023/24 £k	Variance Overspend/ (Underspend) £k	Variance Acceleration /(Slippage) £k
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Community Services								
Waste and Recycling	123	110		234	19	(215)	0	(215)
Parks, Playgrounds and Open Spaces	539	547		1,086	1,086	0	0	0
Community infrastructure and assets	328	430		757	635	(122)	0	(122)
Total Community Services	990	1,087	0	2,077	1,740	(337)	0	(337)

- The Capital Budget was approved by Full Council on 9th February 2023 at £990k.
- The request for Capital carry forwards of £1,087k from 2022/23 was approved in the S&R Committee on 29th June 2023, with a revised phasing to be reported during the September 2023 committee cycle.
- The total available budget for 2023/24 is therefore £2,077k.
- A review of the capital schemes and have forecast the total capital amount required for 2023/24 is £1,740k.
- The variance of (£337k) Slippage is mainly due to
 - Waste and Recycling (£215k) of slippage due to a review of the expenditure on bins to be carried out later in the year and changes to be made to the capital expenditure profile
 - Community Infrastructure and Assets (£122k) of slippage. Surplus capital - reprofiled into next year.
- Spend across the Committee's schemes is c.£64k (4%) at Q1.